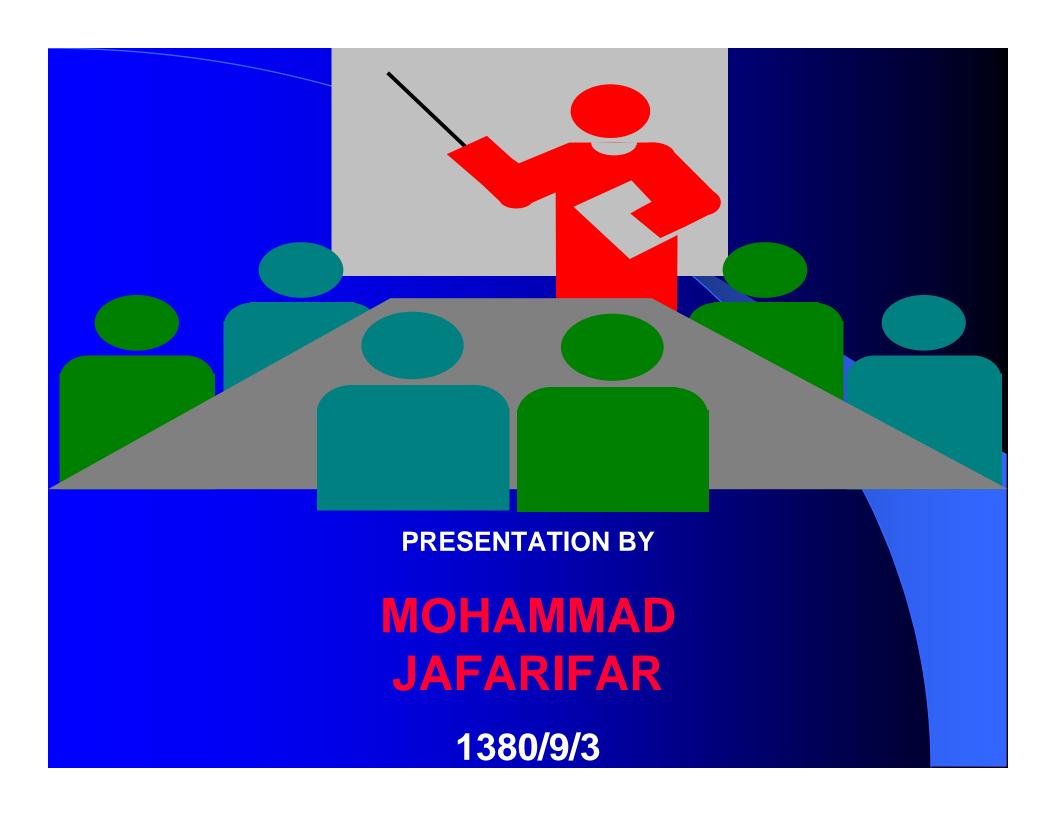




A CONTEMPORARY APPROACH
KURATKO / HODGETTS , FIFTH EDITION-2001 , CHAPTER 4
UNDERSTANDING THE
ENTREPRENEURIAL
PERSPECTIVE
IN INDIVIDUALS





### THE ENTREPRENEURAL PERSPECTIVE



TO CONSENTRATE ON ALMOST ANYTHING EXCEPT THE INDIVIDUAL

ECONOMIC SITUATIONS, MARKETING, FINANCE PUBLIC AGENCY ASSISTANT

#### GENERATION OF THE 21<sup>ST</sup> CENTURY, GENERATION E

IN USA:

5.6 MILLION UPTO AGE 34 YOUNG, TRING TO START THEIR OWN BIZ.

1/3 OF NEW ENTERPRENEURS ARE YOUNGER THAN AGE 30

MORE THAN 60% OF AGES 18-29 WANT OWN BIZ.

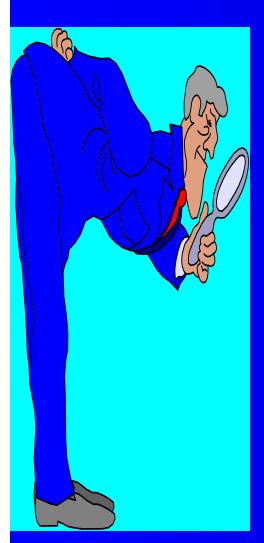
80% OF WOULD BE ENTREPRENEURS,R
AGES 18-34

#### WHO ARE ENTREPRENEURS?



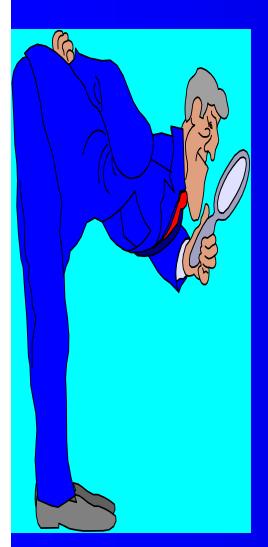
- CORNERSTONE OF THE ENTERPRISE SYSTEM
- THE FAILURES → DIFFICULTY OF ENTREPRENEURSHIP

## SOURCES OF RESEARCH ON ENTREPRENEURS



- 1- TECHNICHAL & PROFESSIONAL JOURNALS
- 2- TEXTBOOKS ON ENTREPRENEURSHIP
- 3- BOOKS ABOUT ENTREPRENEURSHIP
- 4- BIOGRAPHIES OR AUTOBIOGRAPHIES
- 5- SUMMARIES ABOUT ENTREPRENEURS

# SOURCES OF RESEARCH ON ENTREPRENEURS



- 6- NEWS PRIODICALS
- 7- VENTURE PRIODICALS
- **8- NEWSLETTERS**
- 9- PROCEEDINGS OF CONFERECES
- 10- GOVERNMENT PUBLICATIONS
- 11- DIRECT OBSERVATIONS OF PRACTICING ENTREPRENEURS

A REVIEW OF THE LITRATURE RELATED TO ENTREPRENEURSHIP
CHARACTERISTICS

#### COMMON CHARACTERS OF ENTREPRENEURS

**JOHN KAO** 

• 1-TOTAL COMMITMENT, DETERMINAZIONE PERSEVERANCE

2-DRIVE TO ACHIVE & GROW

3-OPPORTUNITY & GOAL ORIEN

 4-TAKING INITIATIVE & PERSONA RESPOSIBILITY

5-PERSISTENT PROBLEM SOLVING



- 6-REALISM & A SENSE OF HUMOR
- 7-SEEKING & USING FEEDBACK
- 8-INTERNAL LOCUS OF CONTROL
- 9-CALCULATEC RISK TAKING
  SEEKING
- 10-LOW NEED FOR STATUS &
- 11-INTEGRITY & RELIABILITY

# CHARACTERISTICS OFTEN ATTRIBUTED TO ENTREPRENEURS

**BY HARNADAY** 

1.CONFIDENCE

2.PERSEVERANCE, DETERMINATION

- 3.ENERGY, DILIGENCE
- 4.RESOURCEFULNESS
- 5.ABILITY TO TAKE CALCULATED S
- 6.DYNAMISM, LEADERSHIP
- 7.OPTIMISM
- 8.NEED FOR ACHIEVE

#### CHARACTERISTICS OFTEN ATTRIBUTED TO ENTREPRENEURS

(CONTINUE)

- 9.VERSATILITY: KNOWLEDGE OF PRODUCT, MARKET, MACHINERY, TECH.
- 10.CREATIVITY
- 11.ABILITY TO INFLUENCE OTHERS
- 12.ABILITY TO GET ALONE WELL WITH

**PEOPLE** 

- 13.INITIATIVE
- 14.FLEXIBILITY
- 15.INTELLIGENCE
- 16.ORIENTEDTO CLEAR COAL

#### CHARACTERISTICS OFTEN ATTRIBUTED TO ENTREPRENEURS

(CONTINUE)

- 17.POSITIVE RESPONSE TOCHALLENGES
- 18.INDEPENDENCE
- 19.RESPONSIVENESS TO SUGGESTIONS
  CRICISM
- 20.TIME COMPETENCE, EFFICING
- 21.ABILITY TO MAKE DECISIONS
- 22.RESPOSIBILITY
- 23.FORESIGHT
- 24.ACCURACY, THOROUGHNESS
- 25.COOPERATIVENESS

#### CHARACTERISTICS OFTEN ATTRIBUTED TO ENTREPRENEURS

(CONTINUE)

- 26.PROFIT ORIENTATION
- 27.ABILITY TO LEARN FROM MISTAKE
- 28.SENSE OS POWER
- 29.PLEASANT PERSONALITY
- 30.EGOTISM
- 31.COURAGE
- 32.IMAGINATION
- 33.PERCEPTIVENESS



# CHARACTERISTICS OFTEN ATTRIBUTED TO ENTREPRENEURS (CONTINUE)

34.TOLERATION FOR AMBIGUITY

35.AGGRESSIVENESS

36.CAPACITY FOR ENJOYMENT

37.EFFICACY

38.COMMITMENT

39.ABILITY TO TRUST WORKER

40.SENSITIVITY TO OTHERS

41.HONESTLY, INTEGRITY

42.MATURITY, BALANCE

# CHARACTERISTICS TODAY'S ENTREPRENEURS SHARES

BY SOO JI MIN

 1.RECOGNIZE & TAKE ADVANTAGE OF OPPORTUNITY

- 2.RESOURCEFUL
- 3.CREATIVE
- 4.VISIONARY
- 5.INDEPENDENT THINKER
- 6.HARD WORKER
- 7.OPTIMISTIC
- 8.INNOVATOR
- 9.RISK TAKER
- 10.LEADER



## THE DARK SIDE OF ENTREPRENEURSHIP

- REWARD, SUCCESSES & ACHIVEMENTS.
- ENERGETIC DRIVE IS DUAL EDGED.
- EXISTANCE OF NEGATIVE FACTOR.
- ALTHOUGH, HAVE A POSITIVE ASPECT.
- ENVELOPE ENTREPRENEURS & DOMINATE THEIR BEHAVIOR.
- M KETS DE VRIES, ACKNOWLEDGED THESE FACTORS AS BELLOW:

# THE DARK SIDE OF ENTREPRENEURSHIP (FACTORS)

• 1) THE ENTREPRENEUR'S CONFRONTATION WITH RISK

 2) STRESS AND THE ENTREPRENEUR

3) THE ENTREPRENEURIAL EGO

#### THE ENTREPRENEUR'S CONFRONTATION WITH RISK

THE HIGHER THE REWARDS, THE GREATER THE RISK.

THIS IS THE WHY ENTREPRENEURS
TEND TO EVALUATE RISK VERY
CAREFULLY.

THE PERSONAL FINANCIAL RISK.
THE PROFIT MOTIVE ( ACTIVITY ).

#### TYPOIOGY OF ENTREPRENEURIAL STYLES

**MONROY & FOLGER** 

PROFIT SEEKING RISK AVOIDING

PROFIT SEEKING
RISK ACCEPTING

ACTIVITY SEEKING RISK AVOIDING

ACTIVITY SEEKING
RISK ACCEPTING

**LELEL OF PERSONAL FINANCIAL RISK** 

# THE TYPES OF RISK THAT ENTREPRENEURS FACE

1- FINANCIAL RISK

2- CAREER RISK

3- FAMILY & SOCIAL RISK

4- PSYCHIC RISK

## STRESS AND THE ENTREPRENEUR

STRESS CAN BE VIOWED AS A FUNCTION OF:

DISCREANCIES BETWEEN THE INDIVIDUAL'S EXPECTATIONS & ABILITY TO MEET DEMANDS.

DISCREANCIES BETWEEN THE INDIVIDUAL'S EXPECTATIONS & PERSONALITY.

#### SOURCES OF STRESS

1- LONELINESS

2- IMMERSION IN BUSINESS

3- PEOPLE PROBLEMS

4- THE NEED TO ACHIEVE

#### THE ENTREPRENEURIAL EGO

THE ENTREPRENEUR MAY EXPERIENCE THE NEGATIVE EFFECT OF AN INFLATED EGO.

THE CHARATERISTICS THAT USUALLY PROPEL ENTREPRENEURS INTO SUCCES, ALSO CAN BE EHIBITED TO THEIR EXTREME.

# 4 IMPLICATIONS CHARACTERISTICS

 1- AN OVERBEARING NEED FOR CONTROL

2- SENSE OF DISTRUST

3- OVERRIDING DESIRE FOR SUCCESS

4- UNREALISTIC OPTIMISM

## ENTREPRENEURIAL MOTIVATION

- MOTIVATION PLAY AN IMPORTANT PART IN THE CREATION OF NEW ORGANIZATIONS.
- THE QUEST FOR NEW VENTURE CREATION,
- THE WILLINGNESS TO MAINTAIN THAT VENTUREIS,
- DIRECTLY RELATED TO
- AN ENTREPRENEUR'S MOTIVATION

